# Consolidated Financial Results for the Six Months from April 1 to September 30, 2017

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## Highlights of the Second Quarter, FY2018

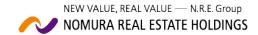


## <Summary>

- The consolidated financial results for the 2Q were as follows:

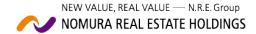
  Operating revenue; 273.0 billion yen (up 10.0% y/y); operating profit; 34.4 billion yen (up 3.3% y/y); ordinary profit; 30.3 billion yen (up 4.1% y/y); and profit attributable to owners of parent; 20.1 billion yen (down 0.0% y/y).
- In the Residential Development Business Unit, the number of housing units sold (condominiums and detached housings) increased to 2,199 units (up 193 units y/y). Moreover, the cumulative total of the contracted housing units by the 2Q is 2,828 units (up 552 units y/y). The contract progress rate as of the end of the 2Q was 76.8% toward 6,000 units of planned number of housing units sold in FY18/3.
- In the Leasing Business Unit, the rent revenue increased due to contribution of Yokohama Nomura Building and other new properties. In addition, revenues from the sale of properties in the property development business increased.
- All Units in the Service Management Sector, which are the Investment Management Business Unit, the
  Property Brokerage & CRE Business Unit, and the Property & Facility Management Business Unit made a
  steady progress. Especially the Property Brokerage & CRE Business Unit marked the highest figure ever
  as the second quarter both in the number of transactions and transaction value.
- There is no change in the financial result forecast and dividend forecast announced in April, 2017.
- We have decided the acquisition of treasury shares for the purpose of shareholder returns and enhancing capital efficiency.

## Outline of Consolidated Financial Results



	FY17/3 2Q	FY18/3 2Q		
(Billions of yen) *Figures rounded down to the nearest 100 million yen	Actual	Actual	Changes	Key Factors
*rigures rounded down to the hearest 100 million yen	1	2	2-1	
Operating revenue	248.1	273.0	+24.8	<operating &="" operating="" profit="" revenue=""></operating>
Operating gross profit	80.4	84.7	+4.2	· Increases in operation of newly built properties and sales of property
Selling, general and administrative expenses	47.0	50.2	+3.1	development in Leasing Business Unit
Operating profit	33.3	34.4	+1.0	
Non-operating income	0.3	0.3	+0.0	
Non-operating expenses	4.5	4.4	-0.1	
Ordinary profit	29.1	30.3	+1.2	
Extraordinary income	0.9	-	-0.9	
Extraordinary losses	-	0.2	+0.2	
Income taxes	9.7	9.7	+0.0	
Profit attributable to non-controlling interests	0.2	0.2	-0.0	
Profit attributable to owners of parent	20.1	20.1	-0.0	
Basic earnings per share (yen)	104.92	104.81	-0.11	
Cash dividends per share (yen)	30.00	35.00	+5.00	
	47.0	40.4		The second is the selection of the
Net cash provided by (used in) operating activities	-47.3	-49.4	-2.1	
Net cash provided by (used in) investment activities	-26.8	-33.2	-6.4	
Net cash provided by (used in) financing activities	61.7	123.7	+61.9	Increases in short-term loans payable, etc.
Cash and cash equivalents at end of period	45.1	88.7	+43.5	
	Mar 31, 2017	Sept 30, 2017	Changes	
(Billions of yen)	1)	2	2-1	Key Factors
Total assets	1,593.0	1,692.9	+99.9	· Increases in inventories, properties, plants and equipments, etc.
Total interest-bearing debt	810.1	940.7	+130.6	
Shareholders' equity	481.3	491.1	+9.7	
Shareholders' equity ratio	30.2%	29.0%	-1.2P	
Debt/equity ratio	1.7	1.9	+0.2	

## Outline of Financial Results by Business Units

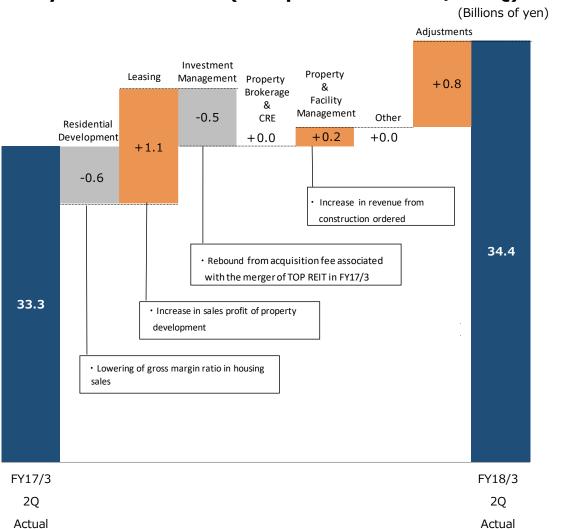


Profit decreased in the Residential Development Business Unit due to a lowering of the gross margin ratio. Profit rose in the Leasing Business Unit due to an increase in sales of property development business. In the Service & Management Sector, results were firm with number of transactions and transaction value both stood at record highs in the Property Brokerage & CRE

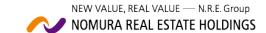
Business Unit.

	FY17/3 2Q	FY18/3 2Q	
(Billions of yen)	Actual	Actual	Changes
· , ·	1	2	2-1
Operating revenue	248.1	273.0	+24.8
Residential Development	134.0	147.4	+13.4
Leasing	52.3	61.1	+8.7
Service & Management	67.7	71.0	+3.3
Investment Management	5.1	4.5	-0.6
Property Brokerage & CRE	16.8	17.8	+1.0
Property & Facility Management	45.6	48.6	+2.9
Other	0.0	0.0	-0.0
Adjustments	-6.0	-6.7	-0.6
Operating profit	33.3	34.4	+1.0
Residential Development	10.6	10.0	-0.6
Leasing	14.6	15.8	+1.1
Service & Management	10.8	10.5	-0.3
Investment Management	3.4	2.8	-0.5
Property Brokerage & CRE	4.4	4.4	+0.0
Property & Facility Management	3.0	3.2	+0.2
Other	-0.0	-0.0	+0.0
Adjustments	-2.8	-1.9	+0.8
Ordinary income	29.1	30.3	+1.2
Profit attributable to owners of parent	20.1	20.1	-0.0

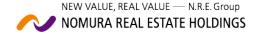
Key Factors of Changes in Operating Profit by Business Unit (compared to FY17/3 2Q)



## Consolidated Balance Sheets



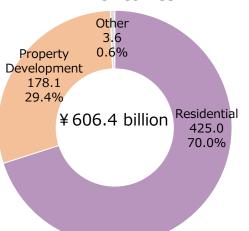
	As of	As of					
(Billions of yen)	Mar 31, 2017	30, Sept 2017	Changes		Key Factors		
*Figures rounded down to the nearest 100 million yen	1)	2	2-1	,			
Assets	1,593.0	1,692.9	+99.9				
Current assets	684.3	757.7	+73.4	<inventories></inventories>			
(Breakdown)					Mar 31, 2017 Sep	ot 30, 2017	Changes
Cash and deposits / Short-term investment securities	47.7	88.7	+41.0	Residential	403.2	425.0	+21.8
Notes and accounts receivable-trade	16.5	13.7	-2.7	Property development	166.9	178.1	+11.1
Inventories	570.8	606.4	+35.5	Other business	0.9	3.6	+2.6
Equity investments	2.5	6.4	+3.9	Adjustments	-0.3	-0.4	-0.1
Other current assets	46.6	42.3	-4.2	Total	570.8	606.4	+ 35.5
Noncurrent assets	908.7	935.2	+26.4	* Residential···Residential Dev		000.	, 55.5
Property, plant and equipment	808.8	838.6	+29.8	* Property development…Lea	· ·	ment Managem	ent Business
Intangible assets	10.9	10.9	-0.0	and Pr	roperty Brokerage & CRE	Business Unit	
Investments and other assets	88.9	85.6	-3.2	* Other···Property & Facility Management Business Unit, Other Unit			
(Breakdown)				<property, and="" equipment="" plant=""></property,>			
Investment securities	46.2	41.1	-5.1	5.1 Acquisition of Morisia Tsudanuma, completion of Landport Takatsuki a			
Lease and guarantee deposits	21.7	22.7	+0.9	0.9 Nomura Fudosan Sendai Aoba-dori Building.			
Other noncurrent assets	20.9	21.8	+0.8				
Liabilities	1,099.2	1,188.6	+89.3				
Current liabilities	255.7	310.1	+ 54.4				
(Breakdown)				<deposits received=""></deposits>			
Notes and accounts payable-trade	35.6	28.7	-6.8	· Decrease of deposits rec	eived as being sales a	agent in hous	ing sales busines
Short-term loans payable, etc.	116.3	212.8	+96.5				
Deposits received	29.4	8.3	-21.1				
Other current liabilities	74.4	60.3	-14.0				
Noncurrent liabilities	843.4	878.4	+34.9				
(Breakdown)							
Bonds payable	70.0	90.0	+20.0				
Long-term loans payable	623.8	637.9	+14.1	<total de<="" interest-bearing="" td=""><td>ebt&gt;</td><td></td><td></td></total>	ebt>		
Lease and guarantee deposits received	57.5	60.1	+2.5	• Mar 31, 2017: ¥810.1 b	illion $\rightarrow$ Sept 30, 2017	7: ¥ 940.7 billi	on
Other noncurrent liabilities	92.0	90.4	-1.6				
Net assets	493.8	504.3	+10.5				
Total liabilities and net assets	1,593.0	1,692.9	+99.9				
Shareholders' equity ratio	30.2%	29.0%	-1.2p	<shareholders' equity=""></shareholders'>			
Debt/equity ratio	1.7	1.9	+0.2	• Mar 31, 2017: ¥481.3 bil	lion → Sept 30, 2017	: ¥491.1 billio	on



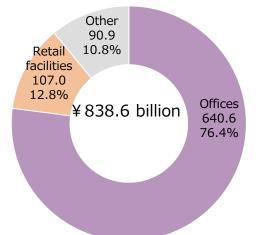
#### Total Assets: 1,692.9 billion yen

Current assets	757.7	Liabilities	1,188.6
Cash and deposits / Short-term investment securities	88.7	Interest-bearing debt	940.7
Notes and accounts receivable-trade	13.7	Short-term loans payable, etc.	212.8 —
Inventories	606.4	Bonds payable	90.0
Residential	425.0	Long-term loans payable	637.9
Property development	178.1	Notes and accounts payable-trade	28.7
Other	3.6	Deposits received	8.3
Adjustments	-0.4	Other current liabilities	60.3
Equity investments	6.4		
Other current assets	42.3	Lease and guarantee deposits received	60.1
Noncurrent assets	935.2	Other noncurrent liabilities	90.4
Property, plant and equipment	838.6		
Offices	640.6		
Commercial facilities	107.0		
Other	90.9		
		Net assets	504.3
Intangible assets	10.9	Shareholder's Equity	491.1
Investments and other assets	85.6	Subscription rights to shares	2.4
		Non-controlling interest	10.7

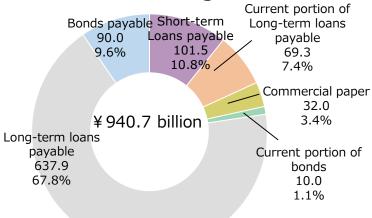
#### **Inventories**

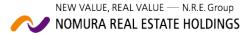


### Property, plant and equipment

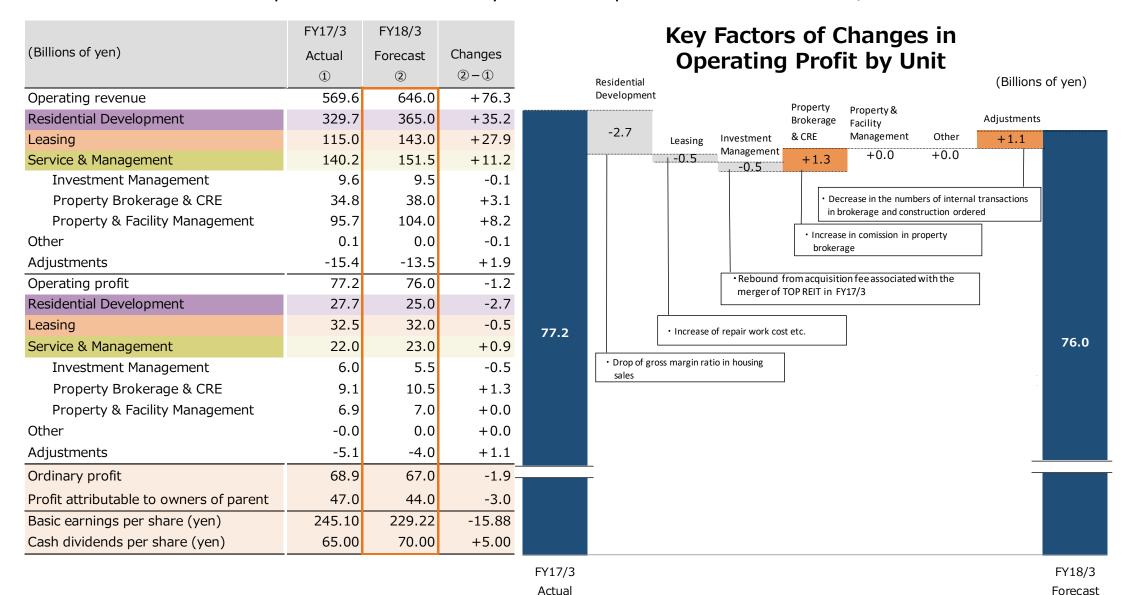


#### **Interest-bearing debt**





Although we expect lower profit in the Residential Development Business Unit due to a lowering
of the gross margin ratio, we expect Service & Management Sector to be resulted in an increase
in both revenue and operating profit with the increase of commission revenue. As a result,
overall forecast is predicted to be nearly the same profit standard as FY17/3.

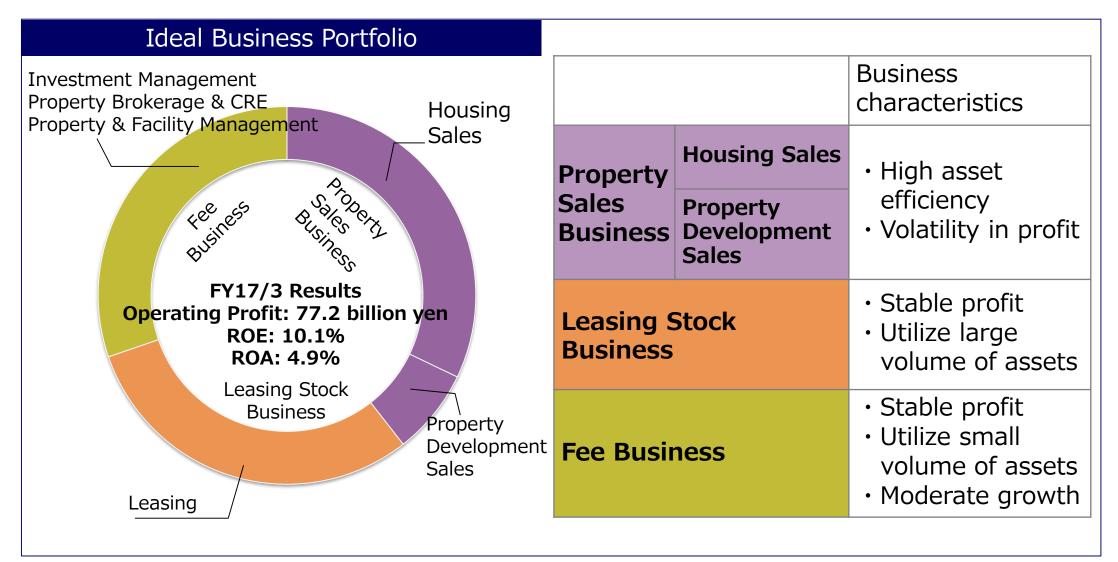


## Our Management Strategy

## Our Company's Uniqueness

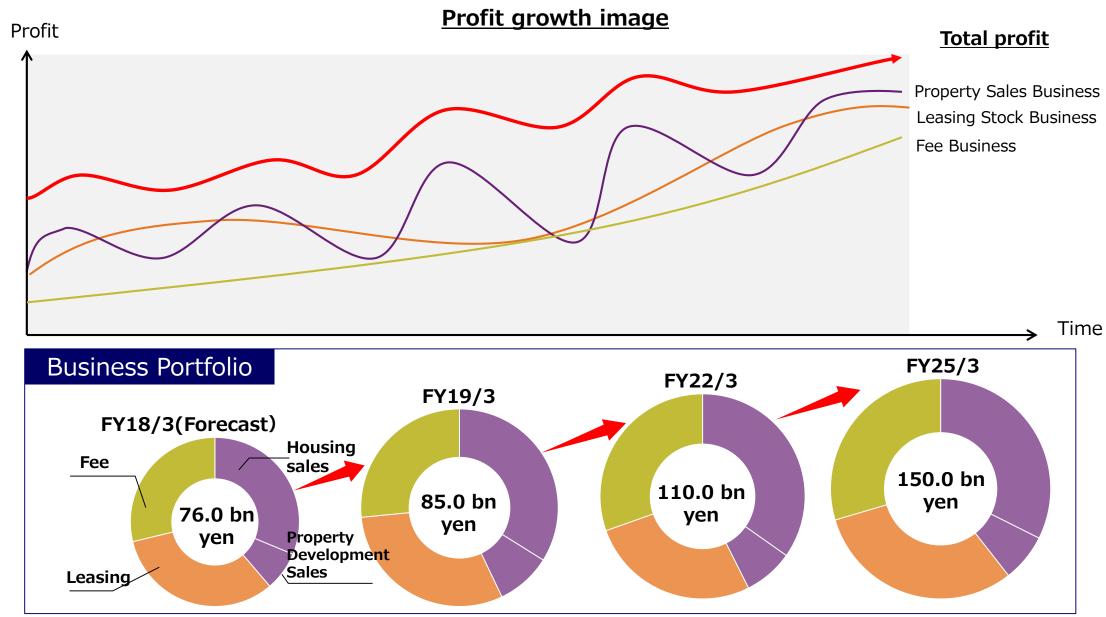


 Pursuing a well-balanced profit structure among property sales business, leasing stock business, and fee business.



lpha 1: The operating profit of Property Development is a rough estimate calculated by distributing expenditures of leasing business unit proportionally based on the gross margin of property development.

 Our goal is to realize sustainable profit growth by grasping the market fluctuation and expand each business.



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 Keeping ROA above 5%, ROE at 10% level, shareholder's equity ratio at 30% level, dividend payout ratio at 30% are our principles. Increase corporate value by pursuing an optimum balance among each index.

#### **Financial and Capital Policies**

### **Asset Efficiency**

ROA Above 5%

Top-class asset efficiency among major companies in the industry

## **Capital Efficiency**



Capital efficiency that meets shareholders expectations

## Financial Soundness

Shareholder's equity ratio 30% level

Financial foundation that ensures flexible investment for growth

A ratio level that enables business investment to continue even in the case of urgent changes in the operating environment

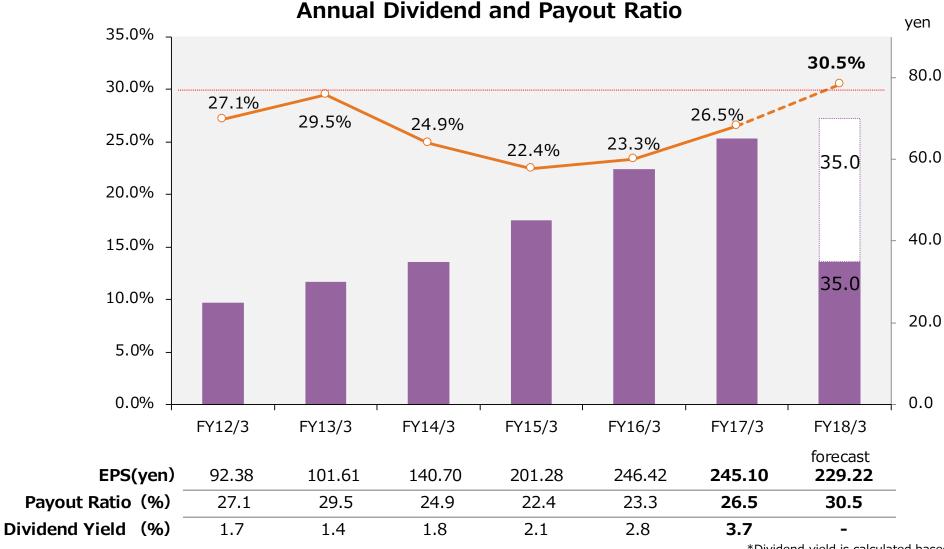
#### **Total Return Ratio**



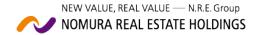
Shareholder returns taking into account stability and continuity

## Our Company's Shareholder Returns

- The interim dividend of FY18/3 was 35 yen per share and the annual dividend is predicted to be 70 yen per share(increase 5.0 yen y/y) which will result in the sixth consecutive year of increase.
- Expected to reach payout ratio of 30% level in accordance with our shareholder returns policy.



## Decision Concerning Acquisition of Treasury Shares



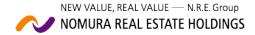
- Utilize acquisition of treasury shares along with the profit growth of business investment for the purpose of shareholder returns and enhancing capital efficiency.
- Taking into account the financial soundness, business investment environment and stock price level, decided the acquisition of treasury shares.

### **Outline of Acquisition of Treasury Shares**

Type of shares to be acquired	Common Stock of the Company
Total number of shares to be acquired	Up to 5,000,000 shares (Ratio to the number of outstanding shares (excluding treasury shares): 2.60%)
Total value of shares to be acquired	Up to ¥10 billion
Period of acquisition	From October 27, 2017 to March 31, 2018
Method of acquisition	Open market purchase on the Tokyo Stock Exchange

## **Business Unit information**

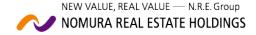
## [Residential Development Business Unit]



The average housing prices and the number of housing units sold in the housing sales rose.
 Completed housing inventories decreased smoothly.

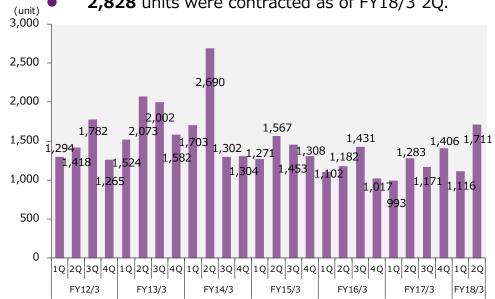
The gross margin ratio declined to 20.8% (down 2.0 points y/y).

	FY17/3 2Q	FY18/3 2Q		FY17/3	FY18/3	
(Billions of yen)	Actual	Actual	Changes	Actual	Forecast	Changes
	1	2	2-1	3	4	4-3
Operating revenue	134.0	147.4	+13.4	329.7	365.0	+35.2
Housing sales	122.9	135.1	+12.1	308.9	_	_
Other	11.0	12.2	+1.2	20.8	_	
Operating profit	10.6	10.0	-0.6	27.7	25.0	-2.7
[Housing sales indicators]						
Housing sales (unit)	2,006	2,199	+ 193	5,567	6,000	+433
Condominiums	1,821	2,006	+ 185	4,885	5,400	+ 515
Detached housing	185	193	+8	682	600	-82
Tokyo metropolitan area	1,620	1,752	+ 132	4,291	4,500	+209
Osaka metropolitan area	168	167	-1	807	850	+43
Other area	217	278	+61	468	650	+ 182
Sold but not recorded housing (unit)	3,762	3,408	-354	2,779	_	_
Completed housing inventories (unit)						
released for sale	379	311	-68	252	_	_
unreleased	332	321	-11	402	_	_
Average sales price (million yen)	61.29	61.47	+0.17	55.49	_	_
Gross margin ratio (%)	22.8%	20.8%	-2.0P	21.7%	_	_



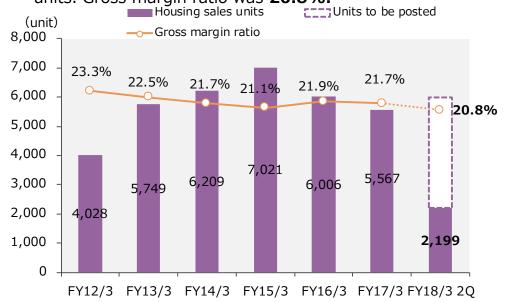
#### **Number of Contracted Housing Units**

2,828 units were contracted as of FY18/3 2Q.



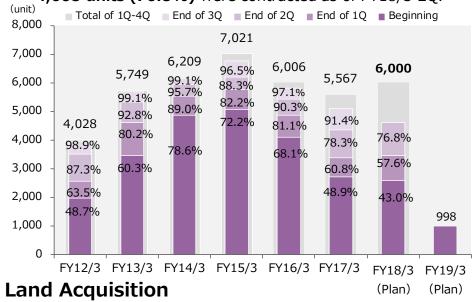
#### **Gross Margin Ratio & Number of Housing Units Sold**

The number of housing units sold as of FY18/3 2Q was 2,199 units. Gross margin ratio was 20.8%.

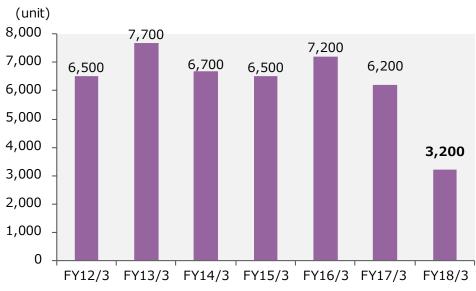


#### Contract Rates based on the Number of Recorded Housing

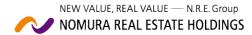
**4,608 units (76.8%)** were contracted as of FY18/3 2Q.



Lands of **3,200 units** were acquired as of FY18/3 2Q. Lands for FY18/3 30 onward are 23,200 units.



## [Reference] Major Upcoming Projects & Land Bank



FY18/3	FY19/3	FY20/3	FY21/3~
PROUD Sakurashinmachi	PROUD Ginza-Higashi Residence	Shinonome 1chome Project	Sarugakucho II Project
(Setagaya-ku, Tokyo 174 units)	(Chuo-ku, Tokyo 99 units)	(Koto-ku, Tokyo 453 units)	(Shibuya-ku, Tokyo 108 units)
PROUD TOWER Kiba-Koen	Higashi-Ikebukuro 5-chome Redevelopment Project	Shimorenjaku 5 chome Project	Musashi-Koganei Station South Exit Second District
(Koto-ku, Tokyo 204 units)	(Toshima-ku, Tokyo 110 units)	(Mitaka-shi, Tokyo 312 units *1*2)	Redevelopment Project (Koganei-shi, Tokyo 618 units)
PROUD CITY Musashino-Mitaka	PROUD City Etchujima	Tamadaira 2chome Project	Hiyoshi Minowacho Project
(Musashino-shi, Tokyo 334 units*1)	(Koto-ku, Tokyo 305 units)	(Hino-shi,Tokyo 653 units*1)	(Kouhoku-ku, Yokohama-shi TBD *1*2)
PROUD CITY Ota-Rokugo	PROUD Daikanyama Sarugakucho	Kawaguchi Iizuka Project	Higashi-Ikebukuro Station-Front Redevelopment Project
(Ota-ku, Tokyo 632 units *1)	(Shibuya-ku, Tokyo 15 units)	(Kawaguchi-shi,Saitama 198 units)	(Toshima-ku, Tokyo 198 units)
PROUD Fuchu Station Arena	AIR HILLS Fujisawa	Tsutsumidori Amamiyamachi IV Project	Hankyu Tsukaguchi Station-Front Redevelopment Project
(Fuchu-shi, Tokyo 111 units)	(Fujisawa-shi, Kanagawa 105 units *2)	(Aoba-ku, Sendai-shi 209 units)	(Amagasaki-shi, Hyogo 369 units)
PROUD TOWER Nagoya-Sakae	Makuhari Bay Towers Project	Koraibashi Project	Sakai-Higashi GIORNO Redevelopment
(Naka-ku, Nagoya-shi 214 units *2)	(Mihama-ku, Chiba-shi 119 units*2)	(Chuo-ku, Osaka-shi 168 units *2)	(Sakai-ku, Sakai-shi 272 units)

<sup>\*1</sup> Projects to be posted in several fiscal years \*2 Joint-venture projects (The number refers to the Company's share.) Unit numbers and schedule of projects above are subject to change.

## **Land Bank**

Obtained 23,200 units for FY18/3 3Q onward

PROUD & Detached
Housing
(Other Area)
4,800 units

Detached Housing
(Tokyo Metropolitan Area)
2,200 units

OHANA
(Tokyo Metropolitan Area)
1,700 units



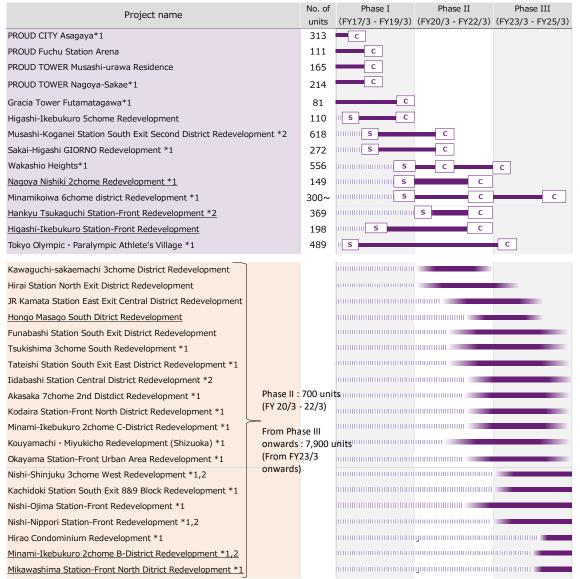
PROUD Fuchu Station Arena

PROUD CITY Etchujima

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By utilizing our top track record in the industry and a wealth of know-how, promote various redevelopment and rebuilding projects that have potential for growth.

**Major Redevelopment & Rebuilding Projects** 

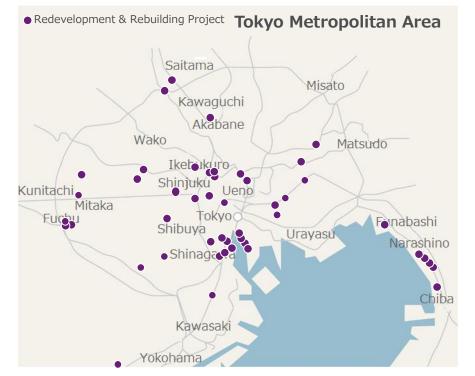


Breakdown of Residential Redevelopment / **Rebuilding Projects** 

**Projects Projects** approved\* under 5,100 planning\*\* 8,600

Of all the 23,200 units of stocks from FY18/3 3Q onward, projects approved of 5,100 units are included. There are also projects under planning of 8,600 units and are categorized into projects approved accordingly.

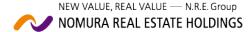
- \*Projects approved: Time schedules are authorized.
- \*\*Project under planning: Time schedules are vet to be authorized.



All projects are still in planning phase, therefore they are subjects to change.

<sup>\*1:</sup> JV projects \*2: Land acquired not only for housing but also for other usage. Underlined are new projects

<sup>\*3:</sup> The number of units for project under planning is the expected number of 100 units by each phase.



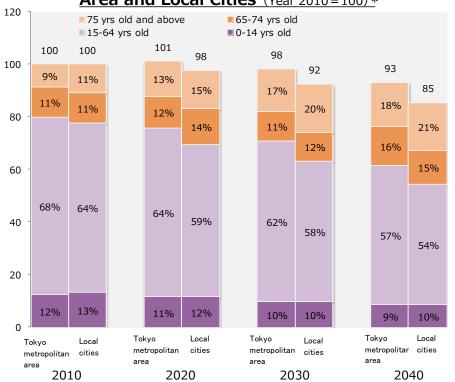
Advanced into the market of local core cities by grasping the needs of transformation into a Compact City.

Started business in 2 cities, Niigata and Toyama. Moreover, participated in redevelopment project in 2 other cities, Shizuoka and Okayama.

## Needs of transformation into a Compact City in local core cities

- In local core cities with population of more than 0.2 million people tend to experience decrease in population and aging more rapidly compared to Tokyo metropolitan area.
- As the needs of citizens for more convenient locations rise, the government promote transformation into a Compact City aiming at concentration of urban functions.

## Population and Age Structure in Tokyo Metropolitan Area and Local Cities (Year 2010 = 100) \*



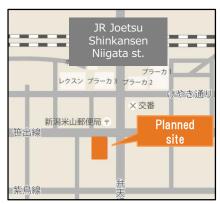
\*The figures are aggregated by extracting cities with population of more than 0.2 million people.

Local cities: Cities with population of more than 0.2 million people except Tokyo metropolitan area,

Osaka, Hyogo and Aichi.

Source: 2015 Population Census

### Niigata



Total: 70 units (our share: 72%) Access: 5-min walk from JR Niigata station

Completion (plan): FY19/3 Population: Approx. 0.8 million

#### Toyama



Total: 91 units (our share: 75%)
Access: 5-min walk from JR Toyama
station

Completion(plan): FY19/3 Population: Approx. 0.42 million

#### Shizuoka



Total no. of units: TBD

Access: 2-min walk from JR Shizuoka

station

Completion(plan) : TBD

Population : Approx. 0.7 million

#### Okayama



Total no. of units: TBD

Access: 1-min walk from JR Okayama

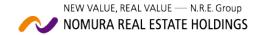
station

Completion(plan) : TBD

Population : Approx. 0.72million

All projects are still in planning phase, therefore they are subjects to change.

## [Reference] Overseas Business Progress



**300.0 bn yen investment until phase 3 planned for overseas business.** Focus on high-growth Southeast Asia etc. **6 projects, total 33.0 billion yen investments are determined** at this point. We are planning several

new projects.

**Overseas Investment Project** 

Project	Main use	Total number of units	Joint Partner	Our Share	Phase I FY17/3 - FY19/3	Phase II FY20/3 - FY22/3	Phase III FY23/3 - FY25/3
China, Shenyang	Residential	Approx. 4,100 units	Mitsubishi Corporation	11.25%	•••	••	
Vietnum, Ho Chi Minh City	Residential	Approx. 2,300 units	Phu My Hung Development, Diwa House, Sumitomo Forestry	12.25%		•••	
the Philippines, Manila	Residential Retail	Approx. 1,400 units Approx. 30,000m	Federal Land, Isetan Mitsukoshi Holdings	20.00%		•••	•••
Bangkok, Ratchayothin	Residential	A building 334 units B building TBD	Origin Property	49.00%	IIIIIII (		
Bangkok, On Nut	Residential	601 units	Origin Property	49.00%		•	
Bangkok, Ramkhamhaeng	Residential	685 units	Origin Property	49.00%		•	

:Start of construction

:Completion

#### Ho Chi Minh City, Vietnam

(Condominiums for sale)

Total units: Approx. 2,300 units, Our share: 12.25%



Manila, Philippines (Condominiums for sale, Retail)

Total units: Approx. 1,400 units Retail total floor

area: Approx. 30,000m², Our share: 20.00%





#### Bangkok, Thailand (Condominiums for sale)

Total units: 3 buildings, over 2,000 units

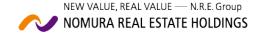
Our share: 49.00%





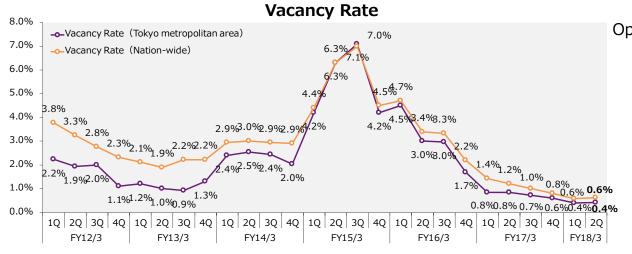


## **(Leasing Business Unit)**



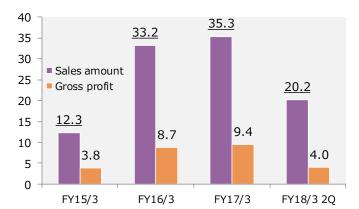
Leasing of existing properties for tenants made a satisfactory progress. Moreover, newly-built properties started operation smoothly. The vacancy rate as of the end of the 2Q improved to **0.6%** (down 0.2 points compared to the end of FY17/3).

	FY17/3 2Q	FY18/3 2Q		FY17/3	FY18/3	
(Billions of yen)	Actual ①	Actual ②	Changes ② - ①	Actual ③	Forecast ④	Changes ④-③
Operating revenue	52.3	61.1	+8.7	115.0	143.0	+ 27.9
Leasing (offices)	25.5	26.6	+1.1	51.9	_	_
Leasing (retail facilities)	5.7	5.7	-0.0	11.6	_	_
Leasing (other)	2.9	3.3	+0.4	5.9	_	_
Property development (sale)	13.6	20.2	+6.6	35.3	_	_
Property development (leasing)	1.8	2.3	+0.4	4.0	_	_
Other	2.7	2.8	+0.0	6.0	_	_
Operating profit	14.6	15.8	+1.1	32.5	32.0	-0.5
Rentable floor area (sqm)	976,688	1,039,512	+62,823	975,974	_	_
Offices	831,891	864,802	+32,911	831,177	_	_
Retail facilities	144,797	174,710	+29,913	144,797	_	_
Vacancy rate	1.2%	0.6%	-0.6P	0.8%	_	_
* Leasing (offices) includes subleasing properties  [Reference] Rent revenue change analysis	Changes					
New and full-year operating buildings Existing buildings Sold / Termination	+0.0	Contributory factors: op Sales of Fukagawa Gatl		Iomura Building and 3 pr	operties acquired from	NMF

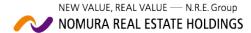


#### Progress of Property Development (Sale)

Operating Revenue as of FY18/3 20:20.2 billion yen



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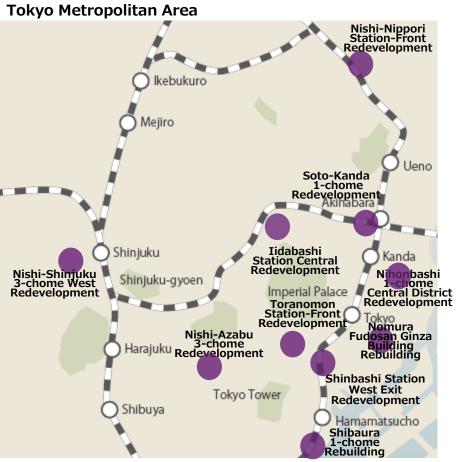
Promote mixed-use development projects actively in Tokyo metropolitan area

### Major Large-scale Redevelopment & Mixed-use Development

•	lajo. <b>L</b> ai go	Jua.	o itou	стстор.		1117700
Project name	Progress situation	Main use	Area planned to be acquired	Phase I FY17/3 - FY19/3	Phase II FY20/3 - FY22/3	Phase III FY23/3 - FY25/3
Toranomon Station-Front Redevelopment (Certified as National Strategic Special Zone)	Rights conversion completed Started to be demolished	Office Retail	Approx. 12,000㎡	S	С	
Musashi-Koganei station 2nd District Redevelopment	Rights conversion completed	Retail Residential	Approx. 12,000㎡	II S	С	
Minamikoiwa 6-chome Redevelopment*	The Redevelopment Union was established	Retail Residential	Approx. 4,500㎡		С	С
Soto-Kanda 1chome Redevelopment	Blueprint of the project is under discussion	Office Hotel Retail	43.000m			С
Iidabashi Station Central Redevelopment	Blueprint of the project is under discussion	Office Residential	Approx. 19,000㎡		1111111111	_
Nishi-Azabu 3chome Redevelopment*	Blueprint of the project is under discussion	Hotel Residential	TBD			_
Nishi-Shinjuku 3chome West Redevelopment*	Blueprint of the project is under discussion	Retail Residential	Approx. 21,000㎡			
Shibaura 1chome Rebulding* (Submitted as National Strategic Special Zone)	Submitted as a national strategic special zone	Complex	Approx. 550,000㎡ (Total floor area)			_
Nihonbashi 1-chome Central District Redevelopment * (Submitted as a national strategic special zone)	Submitted as a national strategic special zone	Office Retail Hotel	(Total floor			_
Nishi-Nippori Station-Front Redevelopment *	Blueprint of the project is under discussion	Retail Residential	Approx. 17,000㎡			_
Shinbashi Station West Exit Redevelopment *	Blueprint of the project is under discussion	Office Retail	TBD			
Nomura Fudosan Ginza Building Rebuilding (Ginza MTR Building) *	-	Office	TBD		TBD	

## Investment Plan (Mid-to Long-term Business Plan)

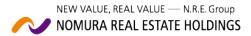
- Planned to invest 900 billion yen by FY25/3 based on Mid-to Long-term Business Plan (long-term holding properties)
- •Determined the business scale of 650 billion yen as of FY18/3 2Q.



All projects are in planning stage and are subject to change.

<sup>\*</sup>S: Start construction C:Complete construction

<sup>\*</sup>JV projects



 As a part of the business mixed-use redevelopment, the construction of Toranomon station-front and Musashi-Koganei station 2nd district will start within the current fiscal year and planned to be completed in 2020.

#### **Toranomon Station-Front Redevelopment**







#### Musashi-Koganei Station 2nd District Redevelopment





Location : Minato-ku, Tokyo
Access : Directly connected to

Toranomon station

Size: 24 stories above ground, 4 basement

floors/Approx. 120m

Total floor area: Approx.47,470m

Schedule:

start dismantling (December, 2016),

conversion of property rights(January,2017),

Planned to be completed (June, 2020)



Location: Koganei-shi, Tokyo

Access: 3-min walk from Musashi-koganei

Station

Size: 26/24 stories above ground, 2 basement

floors/ Approx. 95m

Total units: Approx. 720 units

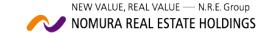
Our share: 618 units

Retail (planned area to be aquired):

Approx.12,000m

Start construction in 2017, to be completed in

2020



- Promote hotel business with product lineups to meet a variety of guests' needs.
- Launched our own brand hotel "NOHGA" operated by our Group.
- Aiming at expanding business areas by whole building lease, direct management, as well as inviting hotels for business mixed-use redevelopment.

## Whole Building Lease

### **Business expansion of whole** building lease for external operating companies

 Lease whole buildings of our development projects to operating companies to earn stable income

#### Our development projects

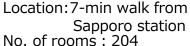


#### **NREG Akasaka Building**

Location: 3-min walk from Akasaka station

No. of rooms: 157 Completion: 2015 Operation: Super Hotel

#### **NREG Sapporo Building**



Completion: 2016

Operation: JR Hokkaido

Hotels

### **Direct Management**

#### **Business development by our** own brand hotel "NOHGA"

- Expand NOHGA brand hotel with the concept of "wonderful experiences produced by deep relationship with local communities"
- Establish hotel operating company called "Nomura Real Estate Hotels"

## NOHGA HOTEL



#### 1st project **NOHGA Hotel Ueno**

Location: 3-min walk from Ueno station

No. of rooms: 130 Opening: Autumn, 2018

(plan)

Operation: Nomura Real

**Estate Hotels** 



### **Mixed-use Redevelopment**

#### **Consider inviting hotels to utilize** brands of external operating companies

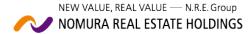
 Considering on inviting global brand hotels in Shibaura 1-chome Project and Nishi-azabu 3-chome project as crucial pieces of business mixed-use redevelopment



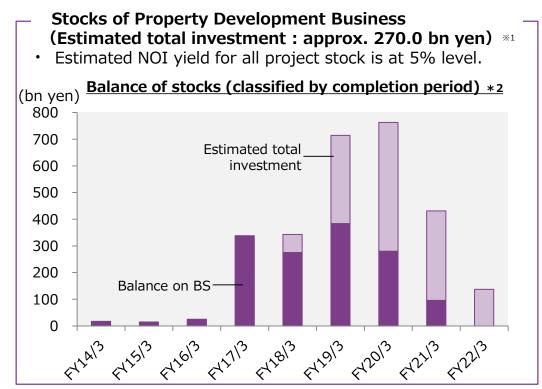
Nishi-azabu 3-chome redevelopment

26

## [Reference] Expansion of business volume in Property Development (1)



- Secured 11 properties with estimated total investment of approx. 53.0 bn yen as of FY18/3 2Q. Stocks
  of Property Development Business expanded to approx. 270.0 bn yen.
- In the Mid-to Long-term, we aim to promote acquisitions and sales at about 100 billion/FY to secure stable sales revenues.



## **Expansion Plan of Property Development (on Balance Sheet)**

- BS Balance was 142.9 bn yen as of the end of FY18/3 2Q.
- Aiming at achieving BS balance of 200 bn yen in the Mid-to Long-term.

(Billions of yen)	FY18/3 2Q (on B/S)	Phase 1	Phase 2	Phase 3
Offices (PMO, etc.)	54.0	60.0	65.0	65.0
Retail Facilities (GEMS/NSC etc.)	17.7	35.0	35.0	35.0
Logistics Facilities (Landport, etc.)	50.4	45.0	70.0	70.0
Condominiums (PROUD FLAT, etc.)	20.6	15.0	20.0	30.0
Image of expansion of Property Development	142.9	155.0	190.0	200.0

- \* 1 : Estimated total investment is the estimated total project cost at the time of acquisition.
- \*2 : Completion period is estimated at the current stage and is not certain.

## Offices (PMO etc.)

Acquisition (Estimated total investment)	2 projects (About 14.0 billion)
Sale	3 projects
(Sale value)	(16.0 billion)

## Condominiums (PROUD Flat etc.)

Acquisition (Estimated total investment)	3 projects * (About 9.0 billion)
Sale	1 project
(Sale value)	(0.5 billion)

## Retail Facilities (GEMS etc.)

Acquisition (Estimated total investment)	4 projects (About 9.0 billion)		
Sale (Sale value)	2 projects (About 3.5 billion)		

## Logistics Facilities (Landport etc.)

Acquisition (Estimated total investment)	2 projects (About 21.5 billion)
Sale (Sale value)	-

<sup>\*</sup>Properties mentioned on this page include the projects determined at this current quarter. \*Condominiums and estimated total investment include the properties acquired in FY17/3. \*Estimated total investment is based on the expected total investment project cost at the time of acquisition and is subject to change according to the plan from now onward.



### Offices "PMO"



### Condominiums "PROUD FLAT"









PMO Nihonbashi Edo Dori



PMO Nishishimbashi



PROUD FLAT Soto-Kanda

Name



PROUD FLAT Noborito

Location



PROUD FLAT Asakusabashi

Status

No. of units Completion

	DO	11		
	Name	Location	Completion	Status
1	PMO Hirakawacho	Hirakawa-cho, Chiyoda-ku	2016/1	Sold
2	PMO Shin-Nihonbashi	Nihonbashi-Honcho, Chuo-ku	2016/11	Sold
3	PMO Shibadaimon	Shibadaimon, Mintako-ku	2014/9	Under Operation
4	PMO Nihonbashi Edo Dori*	Nihonbashi-Kodenmacho, Chuo-ku	2016/6	Under Operation
5	PMO Nihonbashi Mitsukoshimae	Nihonbashi-Honcho, Chuo-ku	2016/5	Under Operation
6	PMO Kanda Iwamotocho	Kanda-Sudacho, Chiyoda-ku	2017/1	Under Operation
7	PMO Nishishimbashi	Nishishimbashi, Minato-ku	2017/3	Under Operation
8	PMO Uchi-Kanda Project	Uchi-Kanda, Chiyoda-ku	2017/5	Under Operation
9	PMO Shibuya Project	Shibuya, Shibuya-ku	2017/6	Under Operation
10	PMO Hanzomon Project (Entrusted)	Kojimachi, Chiyoda-ku	2017/6	Under Operation
11	PMO Shinjuku-Gyoen Project (Entrusted)	Shinjuku, Shinjuku-ku	2018/9(plan)	Under Construction
12	PMO Tamachi II Project	Shiba, Minato-ku	2018/2(plan)	Under Construction
13	PMO Higashi-Shinbashi Project	Higashi-Shinbashi, Minato-ku	2018/4(plan)	Under Construction
14	PMO Kyobashi-Higashi Project	Hatchobori, Chuo-ku	2018/4(plan)	Under Construction
15	PMO Ochanomizu Project	Kanda-Surugadai, Chiyoda-ku	2018/7(plan)	Under Construction
16	PMO Hamamatsucho Project	Hamamatsucho, Minato-ku	2018/11(plan)	Under Construction
17	PMO Kanda-Sudacho Project	Kanda-Sudacho, Chiyoda-ku	2020/1(plan)	Under Planning
18	PMO Hatchobori-Shinkawa Project*	Shinkawa, Chuo-ku	2018/4(plan)	Under Construction
19	PMO Akihabara North Project	Taito, Taito-ku	2018/12(plan)	Under Construction
20	PMO Nishi-Shinjuku Project	Nishi-Shinjuku, Shinjuku-ku	2019/6(plan)	Under Planning
21	PMO Shibuya II Project	Shibuya, Shibuya-ku	2020/8(plan)	Under Planning
22	PMO Gotanda Project	Nishi-Gotanda, Shinagawa-ku	2019/7(plan)	Under Planning

	Name	Location	No. or units	Completion	Status
1	PROUD FLAT Sugamo II	Toshima-ku, Tokyo	33 units	2015/11	Sold
2	PROUD FLAT Sangenjaya II	Setagaya-ku, Tokyo	70 units	2014/1	Under Operation
3	PROUD FLAT Higashi-Kanda	Chiyoda-ku, Tokyo	38 units	2015/5	<b>Under Operation</b>
4	PROUD FLAT Mitsukoshimae	Chuo-ku, Tokyo	40 units	2015/7	Under Operation
5	PROUD FLAT Yoyogi-Hachiman	Shibuya-ku, Tokyo	30 units	2016/1	<b>Under Operation</b>
6	PROUD FLAT Soto-Kanda	Chiyoda-ku, Tokyo	75 units	2016/5	Under Operation
7	PROUD FLAT Noborito	Tama-ku, Kawasaki	79 units	2016/5	<b>Under Operation</b>
8	PROUD FLAT Nakaochiai	Shinjuku-ku, Tokyo	37 units	2016/12	Under Operation
9	PROUD FLAT Asakusabashi	Taito-ku, Tokyo	38 units	2017/2	<b>Under Operation</b>
10	PROUD FLAT Monzen-nakacho V	Koto-ku, Tokyo	99 units	2017/10 (plan)	Under Construction
11	PROUD FLAT Miyazakidai	Miyamae-ku, Kawasaki	82 units	2018/2 (plan)	Under Construction
12	PROUD FLAT Togoshi	Shinagawa-ku, Tokyo	99 units	2018/12 (plan)	Under Construction
13	PROUD FLAT Asakusabashi II	Taito-ku, Tokyo	87 units	2019/3(plan)	Under Construction
14	PROUD FLAT Higashi-Nihonbashi	Chuo-ku, Tokyo	43 units	2018/10(plan)	Under Construction
15	PROUD FLAT Asakusabashi III	Taito-ku, Tokyo	41 units	2018/8(plan)	Under Construction
16	PROUD FLAT Asakusa-Kaminarimon	Taito-ku, Tokyo	49 units	2019/1(plan)	Under Construction
17	PROUD FLAT Ryogoku	Sumida-ku, Tokyo	90 units	2019/8(plan)	Under Planning
18	Tomigaya 2-chome Project	Shibuya-ku, Tokyo	109 units	2019/2(plan)	Under Planning
19	Kiba 5-chome Project	Koto-ku, Tokyo	136 units	2020/2(plan)	Under Planning
20	Minami-Shinagawa 2-chome Project	Shinagawa-ku, Tokyo	127 units	2019/4(plan)	Under Planning
21	PROUD FLAT Kinshicho II	Sumida-ku, Tokyo	62 units	2020/1(plan)	Under Planning

Property acquired in FY18/3

## [Reference] Expansion of Property Development Business 3





### Retail Facilities "GEMS" & "Urban- type Retail Facilities"



## **Logistics Facilities "Landport"**





**GEMS Ebisu** 





**GEMS** Sangenjaya



Landport Komaki

	Name (GEMS)	Location	Completion	Status
1	GEMS Daimon	Shibadaimon, Minato-ku	2016/2	Sold
2	GEMS Kanda	Kajicho, Chiyoda-ku	2016/6	Sold
3	GEMS Ebisu	Ebisu, Shibuya-ku	2017/7	Under Operation
4	GEMS Jingu-Mae Project	Jingu-Mae, Shibuya-ku	2018/4 (plan)	Under Construction
5	GEMS Kayabacho Project	Shinkawa, Chuo-ku	2018/2 (plan)	Under Construction
6	GEMS Namba Project	Namba, Chuo-ku, Osaka	2018/11 (plan)	Under Construction
7	GEMS Tamachi Project	Shiba, Minato-ku	2019/2 (plan)	Under Construction
8	GEMS Nishi-Shinjuku Project	Nishi-shinjuku, Shinjuku-ku	TBD	Under Planning
9	GEMS Sangenjaya Project	Taishido, Setagaya-ku	2018/5 (plan)	Under Construction
10	GEMS Shin-Yokohama Project	Kohoku-ku,Yokohama	2018/7 (plan)	Under Construction
11	GEMS Shimbashi Project	Shimbashi, Minato-ku	2018/9 (plan)	Under Construction
12	GEMS Sakae Project	Naka-ku, Nagoya	2019/8(plan)	Under Planning
13	GEMS Yokohama Project	Nishi-ku, Yokohama	2019/9 (plan)	Under Planning

GEMS Jingu-Mae

	Name (Urban-type retail facilities)	Location	Completion	Status
1	MIRRAZA Jingu-mae Project*	Jingu-mae, Shibuya-ku	2017/6*	Under Operation
2	Jinbocho Project	Jinbocho, Kanda,Chiyoda-ku	2019/1(plan)	Under Planning
3	Suginami Project	Honamanuma, Suginami-ku	2018/9(plan)	Under Planning
4	Hiroo Project	Hiroo, Shibuya-ku	2019/5(plan)	Under Planning
5	Katasekaigan Project	Katasekaigan, Fujisawa	2019/2(plan)	Under Planning
6	Chayamachi Project	Kita-ku, Osaka	2020/7(plan)	Under Planning

\*Renevied existing retail facility for the MIRRAZA linguimae project. Property acquired in FY18/3

	Name	Location	Completion	Status
1	Landport Iwatsuki	Saitama-shi, Saitama	2016/5	Under Operation
2	Landport Hachioji II	Hachioji-shi, Tokyo	2016/9	Under Operation
3	Landport Komaki*	Komaki-shi, Aichi	2017/1	Under Operation
4	Landport Shinonome Project	Koto-ku, Tokyo	2018/8 (plan)	Under Planning
5	Landport Narashino Project	Narashino-shi, Chiba	2019/12 (plan)	Under Construction
6	Landport Kawaguchi Project	Kawaguchi-shi, Saitama	2020/1 (plan)	Under Planning
7	Landport Higashi-Narashino Project	Narashino-shi, Chiba	2019/8 (plan)	Under Planning
8	Landport Ome Project I	Ome-shi, Tokyo	2018/11(plan)	Under Construction
9	Landport Ome Project II	Ome-shi, Tokyo	2020/6(plan)	Under Planning
10	Landport Ome Project III	Ome-shi, Tokyo	2020/6(plan)	Under Planning
11	Landport Koshigaya Project	Koshigaya-shi, Saitama	2020/6(plan)	Under Planning
12	Landport Kasukabe Project II	Kasukabe-shi, Saitama	2021/5(plan)	Under Planning

Property acquired in FY18/3

<sup>\*</sup> JV Project

## [Reference] Our Group's Major Buildings

	Name	Location	Leased floor area *Our share	Completion
1	Yokohama Business Park	Hodogaya-ku, Yokohama-shi, Kanagawa	172,382m²	1990/1, etc.
2	Hamamatsucho Building (Toshiba Building)	Minato-ku, Tokyo	98,322m²	1984/3
3	LAZONA Kawasaki Toshiba Building	Saiwai-ku, Kawasaki-shi, Kanagawa	78,610m²	2013/3
4	LAZONA Kawasaki Plaza	Saiwai-ku, Kawasaki-shi, Kanagawa	46,989m²	2006/9
5	Yokohama Nomura Building	Nishi-ku, Yokohama-shi, Kanagawa	42,013m	2017/1
6	Morisia Tsudanuma	Narashino-shi, Chiba	39,395m²	1978/10
7	Shinjuku Nomura Building	Shinjuku-ku, Tokyo	31,467m	1978/5
8	Nomura Fudosan Tennozu Building	Shinagawa-ku, Tokyo	24,242m²	1996/6
9	Nihonbashi Muromachi Nomura Building	Chuo-ku, Tokyo	22,247m	2010/9
10	Nomura Fudosan Musashikosugi Building N Wing & S Wing	Nakahara-ku, Kawasaki-shi, Kanagawa	20,513m <sup>2</sup>	2010/3
11	NOF Nihonbashi Honcho Building	Chuo-ku, Tokyo	19,157m	1961/4
12	Umeda Sky Building	Kita-ku, Osaka-shi, Osaka	19,253m²	1993/3
13	bono Sagamino Shopping Center	Minami-ku, Sagamihara-shi,Kanagawa	16,113m <sup>2</sup>	2013/1
14	Nomura Fudosan Ginza Building	Chuo-ku, Tokyo	13,280m²	1982/3







LAZONA Kawasaki Toshiba Building



Yokohama Nomura Building



Shinjuku Nomura Building



Nomura Fudosan Tennozu Building



Nihonbashi Muromachi Nomura Building



Umeda Sky Building



Nomura Fudosan Ginza Building



Yokohama Business Park



LAZONA Kawasaki Plaza Copyright 2017 Nomura Real Estate Holdings, Inc.

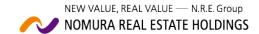


Morisia Tsudanuma



bono Sagamiono Shopping Center

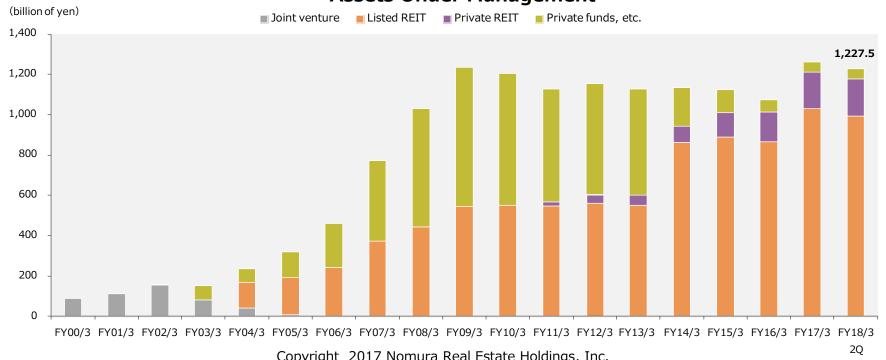
## 【Investment Management】



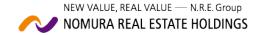
Assets under management remain at a high level standard. Nomura Real Estate Master Fund, Inc. completed a phase of strategic replacement of buildings intended for qualitative improvement of portfolio. Aiming at growing stably with well-selected target investment from now on.

(Billions of yen)	FY17/3 2Q Actual	FY18/3 2Q Actual ②	Changes ②-①	FY17/3 Actual ③	FY18/3 Forecast ④	Changes 4-3
Operating revenue	5.1	4.5	-0.6	9.6	9.5	-0.1
Operating profit	3.4	2.8	-0.5	6.0	5.5	-0.5
			_			_
Assets under management	1,246.2	1,227.5	-18.6	1,260.0	_	_
Listed REIT	1,009.9	993.2	-16.6	1,029.9	_	_
Private REIT	173.4	183.5	+10.0	180.6	_	_
Priate funds, etc.	62.7	50.6	-12.0	49.5	_	_

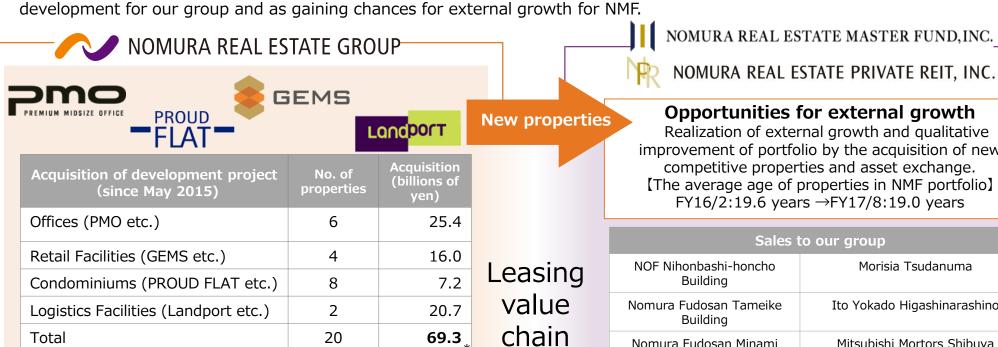
#### **Assets Under Management**



## [Reference] Mutual Growth of Our Group and Group's REIT



- Since we reached an agreement of leasing value chain with group's REIT (NMF,NPR), in purpose of mutual growth of our group and our group's REITs in May 2015, over 2 years have passed. As of 2Q, NMF and NPR acquired 5 properties which are equivalent to 12 billion yen. NMF sold "Morisia Tsudanuma" to our group.
- Sales from NMF to our group expanded to more than 50 billion yen. It contributes to mutual growth, as gaining opportunities for



### **Opportunities for development**

Our group will consider and implement future redevelopment and rebuilding.



LandPort Higashi-Narashino (Ex Ito Yokado Higashinarashino)



Tomigaya 2-chome Project (Ex Mitsubishi Motors Shibuva) Redevelopment

Opportunities for external growth

Realization of external growth and qualitative improvement of portfolio by the acquisition of new competitive properties and asset exchange. [The average age of properties in NMF portfolio] FY16/2:19.6 years →FY17/8:19.0 years

Sales to our group				
NOF Nihonbashi-honcho Building	Morisia Tsudanuma			
Nomura Fudosan Tameike Building	Ito Yokado Higashinarashino			
Nomura Fudosan Minami Shinjuku Building	Mitsubishi Mortors Shibuya (land with leasehold interest)			
	Mitsubishi Mortors Suginami (land with leasehold interest)			
Total	51.1 billion yen <sup>*</sup>			

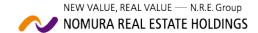






NOF Nihonbashi-honcho Building Ito Yokado Higashinarashino Morisia Tsudanuma

## [Property Brokerage & CRE Unit]



• The retail business and wholesale business made a steady progress. Both operating revenue and operating profit increased due to an increase of transaction value.

	FY17/3 2Q	FY18/3 2Q		FY17/3	FY18/3	
(Billions of yen)	Actual	Actual	Changes	Actual	Forecast	Changes
	1	2	2-1	3	4	4-3
Operating revenue	16.8	17.8	+1.0	34.8	38.0	+3.1
Property brokerage	14.8	16.2	+1.3	30.2	<u> </u>	_
Other	2.0	1.6	-0.3	4.5	_	_
Operating profit	4.4	4.4	+0.0	9.1	10.5	+1.3

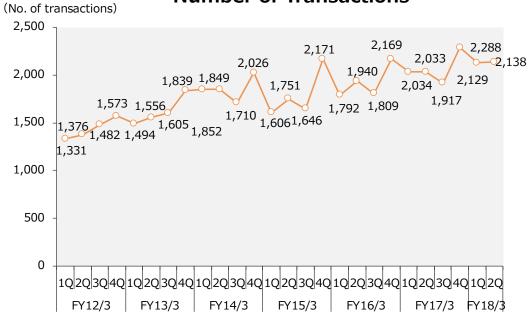
#### (Brokerage indicators)

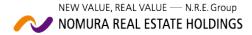
Total transaction value (billion yen)	371.7	420.6	+48.9	745.1	_	_
Number of transactions	4,067	4,267	+200	8,272	_	_
Comission fee (billion yen)	14.8	16.2	+1.3	30.2	_	_
Comission rate (%)	4.0%	3.9%	-0.1P	4.1%	_	_
Number of property brokers branches	71	75	+4	73	_	_

### **Total Transaction Value of Property Brokerage**

#### (Billions of yen) 800 745.1 713.5 710.9 672.7 4Q 600 540.6 420.6 452.9 400 3Q 3Q 2Q 3Q 2Q 2Q 2Q 2Q 200 2Q 1Q 1Q 1Q 1Q 1Q 1Q 1Q 0 FY12/3 FY18/3 FY13/3 FY14/3 FY15/3 FY16/3 FY17/3

#### **Number of Transactions**



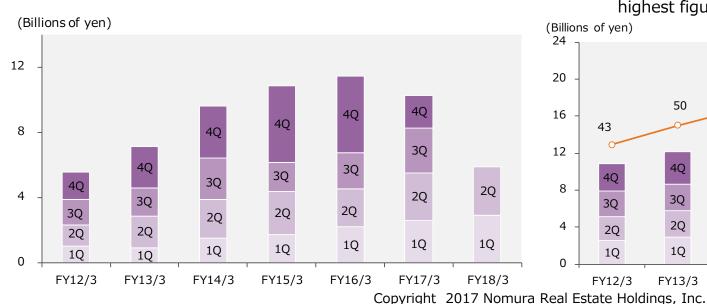


#### **Progress of Property Brokerage & CRE Business Unit**

- In the wholesale business, established new branches in Kyoto and Fukuoka in October 2016, in order to enhance sales activities in broader area. Moreover, promoting enhancement of corporation with local banks for new customer development.
- In the retail business, the number of new branches expanded to 75 as of FY18/3 2Q. In addition, planning to establish 100 property brokers branches and hire 1,000 sales reps by FY2022/3.
- Business collaboration with Nomura Securities marked the transaction value of more than 60 billion yen by the end of the 2Q.
   The transaction value for each fiscal year is at 100 billion yen level.

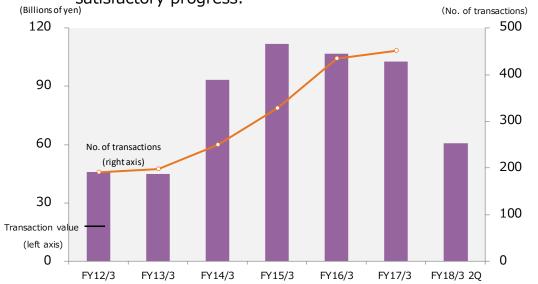
#### **Brokerage commission fee (wholesale)**

Commission marked the highest figure ever as the 2Q.



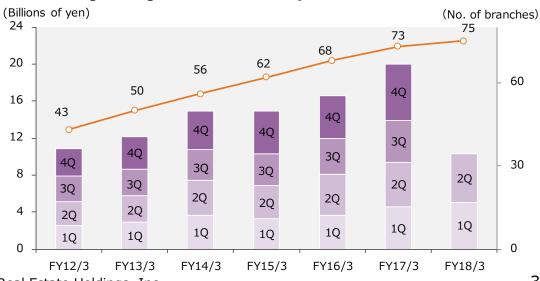
## Transaction value and number of transactions in cooperation with Nomura Securities (based on contracts)

 Both the transaction value and number of transaction made a satisfactory progress.

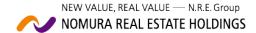


#### Number of branches & brokerage commission (retail)

 Branches are expanding steadily. Commission marked the highest figure ever as the 2Q.



## [Property & Facility Management]

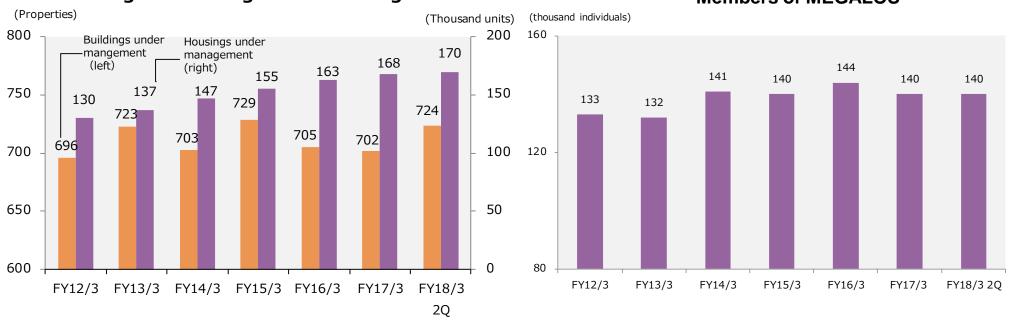


 Both revenue and profit increased due to a steady increase in the number of buildings and housings under management in addition to rise in the number of construction ordered.

	FY17/3 2Q	FY18/3 2Q		FY17/3	FY18/3	
(Billions of yen)	Actual	Actual	Changes	Actual	Forecast	Changes
	1	2	2-1	3	4	4-3
Operating revenue	45.6	48.6	+2.9	95.7	104.0	+8.2
Property & facility management	24.0	24.9	+0.9	48.3		_
Construction ordered	11.6	12.6	+1.0	26.8	_	_
Fitness club & eldery care	7.6	7.9	+0.2	15.5	_	_
Other	2.3	3.0	+0.6	5.0	_	_
Operating profit	3.0	3.2	+0.2	6.9	7.0	+0.0
Building under management	708	724	+16	702	_	_
Housings under management	165,801	170,641	+4,840	168,999	_	_
Members of MEGALOS (individuals)	143,646	140,901	-2,745	140,743	_	_
Number of clubs	33	37	+4	35	_	_

#### **Buildings & Housings Under Management**

#### Members of MEGALOS



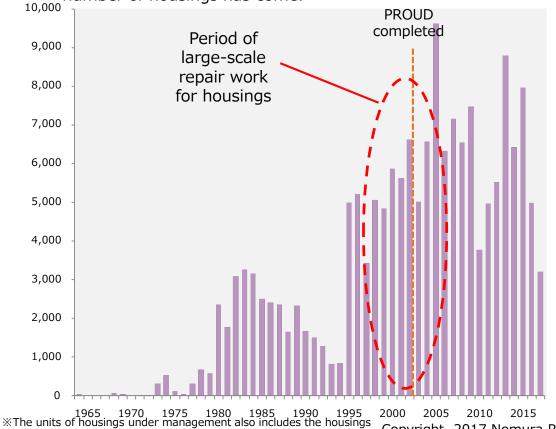
## (Reference) Expansion of Business Opportunities for Large-scale Condominium Repair Work



- As 14 years have passed since the completion of the first PROUD series condominium, increasing number of housings require large-scale repair work at this point. Actively promote getting orders for large-scale repair work as a contractor.
- Co-developed high quality large-scale repair work called re:Premium which realizes 15 year-guarantee with material manufacturer and construction companies. This surpassed the guidelines indicated by Ministry of Land, Infrastructure, Transport and Tourism of 12-year construction term. Accelerate making proposals for reducing life cycle costs of buildings.

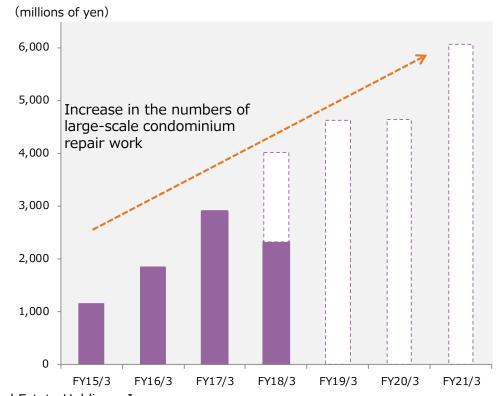
#### The Number of Housings Under Management Completed

• After year 2000, we have owned average of 6,000 housing stocks annually in accordance with the expansion of housing sales business. The period of large-scale repair work for a number of housings has come.

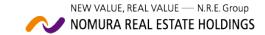


## Sales Plan Image of Large-scale Condominium Repair Work (nationwide)

 Considering the fact that we actively take construction orders and the numbers of the prospective condominiums are increasing, we expect an increase in the revenue of large-scale condominium repair work.



## [Reference] Senior Business



- OUKAS, our new brand of elderly housing was released. OUKAS Funabashi opened in October as our first project. We provide new type elderly housing which combines "independence" and "better health".
- Enhancing its development as it plays the crucial role of "Urban-type Compact Town".
- Secured 7 buildings/700 units in total as our development and operation projects while our goal is to provide 40 buildings/5000 units in 10 years.

#### **Positioning of senior business**

Provide a wide range of mid-to-high value properties which are small in supply in the market; it varies from "independent" to "nursing care required" type

(sales per customer: rent+management fee+total service fee, exclude lunch fee) 0.70 very high price range senior-care home 0.50 OUKAS 0.35 NREH·independent NREH·senior-care Mid price housing (Nomura Real housing (JAPAN Life range **Estate Wellness**) design) 0.20 Dementia group home Elderly housing with Low supportive services price ·Long-term care homes 0.10 ·Long-term care Health range facilities 0.00 Support needed Nursing care needed independent

#### **Development and operation projects for senior Business**

Elderly housing with supportive services

#### 1st project (OUKAS Funabashi)



Location:Funabashishi,Chiba Opening year : October,2017 Total units : 125 units

4th project(around

Tokyo)

## 2nd project(Kaihin Makuhari)

Location: Mihama-ku,Chiba Total units: housing(4,400 units) (whole development) retail facilities etc.

#### 3rd project(Hiyoshi)

Location : Kohokuku, Yokohama Total units : housing (1,300units), retail facility,

elementary school etc.

#### Elderly housing with nursing care



Good time home Chofu

Open: October,2004 Total rooms: 72



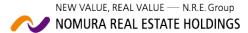
Good time home Fudomae

Open: December,2006 Total rooms: 61



Good time home Tamagawa

Open: September, 2009 Total rooms: 41



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